

CUSTOS MARITIME & DEFENCE INDUSTRIES AB

Positioned for Growth in Maritime and Defence Sectors

POWER OF ATTORNEY EXTRAORDINARY GENERAL MEETING

Reg. No.: 559058-5807

Date: Thursday, February 26, 2026, at 11:00 AM

Venue: Hotel Anglais, Stockholm, Sweden

GRANTOR (Shareholder)

Name/Company: _____

Personal ID/Corporate Reg. Number: _____

Street Address: _____

Postal Code and City: _____

Country: _____

Email Address: _____

Phone Number: _____

Number of Shares: _____

PROXY (Attorney-in-fact)

By this power of attorney, the undersigned shareholder grants the following person the right to represent me and in my place attend, speak, vote, and otherwise act on my behalf at the extraordinary general meeting of Custos Maritime & Defence Industries AB (publ) on February 26, 2026.

Name: _____

Personal ID Number: _____

Street Address: _____

Postal Code and City: _____

Email Address: _____

Phone Number: _____

VOTING INSTRUCTIONS

The proxy shall vote as follows (check preferred option):

- The proxy has the right to vote at their own discretion on all matters
- The proxy shall vote according to the following instructions:

Item 8: Resolution on whether the Company shall (i) enter into liquidation; or (ii) continue operations

- In favor of continuing operations
- In favor of entering into liquidation
- Abstain from voting

Other matters:

- Vote in favor of all Board proposals
- Specific instructions:

VALIDITY PERIOD

This power of attorney is valid for the extraordinary general meeting on February 26, 2026, and any postponed or adjourned continuation thereof.

SIGNATURE

This power of attorney must be signed by the shareholder or, if the shareholder is a legal entity, by an authorized signatory. When signing through a representative, authorization documents (certificate of registration and board resolution or similar) must be attached.

The power of attorney must be submitted no later than Friday, February 20, 2026 to:

Email: IR@custos-md.com
Subject line: "Power of Attorney - Extraordinary General Meeting February 26, 2026"

Place and Date: _____

Shareholder's Signature: _____

Printed Name: _____